### **Description:**

Provide financial leadership, services and reliable information to state agencies and public. To assure our customers the highest quality of operational effectiveness in providing the State's financial management information system.

### **Major Functions and Targeted Performance Standard(s) for Each Function:**

- Identify, evaluate, and implement programs, policies and systems to ensure that the state's financial management information system services are efficiently, effectively, and economically provided to our customers.
  - A. Continually improve training sessions and the financial management information system by evaluating customer feedback.

	Actual	Results	
2000	2001	2002	2003
Cont. Evaluation	Cont. Evaluation	Cont. Evaluation	Cont. Evaluation
	Projected	d Results	
2004	2005	2006	2007
Cont. Evaluation	Cont. Evaluation	Cont. Evaluation	

B. Implement and maintain software to evaluate customer concerns and comments as a supplement to each of the Help Lines.

	Actual I	Results	
2000	2001	2002	2003
na	Implement	Refine	Ongoing
	Projected	l Results	
2004	2005	2006	2007
Ongoing	Ongoing	Ongoing	

C. Conduct an annual survey to address customer concerns and issues pertaining to the financial management information system.

	Actual	Results	
2000	2001	2002	2003
To analyze	Enhance survey	Ongoing	Ongoing
	Projecte	d Results	
2004	2005	2006	2007
Ongoing	Ongoing	Ongoing	

D. Implement Year 2000 technology throughout the State Controller's Office to enhance the quality of service for customers.

	Actual	Results	
2000	2001	2002	2003
Conversion success	na	na	na
	Projected	d Results	
2004	2005	2006	2007
na	na	na	

E. Decentralize the agency transaction authorization function.

	Actual	Results	
2000	2001	2002	2003
4	3	3	3
	Projecte	d Results	
2004	2005	2006	2007
3	3	3	

F. Decentralize the Rotary account reconciliation process.

	Actua	Results	
2000	2001	2002	2003
On hold	On hold	On hold	On hold
	Projecte	ed Results	
2004	2005	2006	2007
On hold	On hold	On hold	

G. Maintain online STARS User Manual.

	Actual	Results	
2000	2001	2002	2003
75% Complete	Complete	Enhance	Ongoing
	Projecte	d Results	
2004	2005	2006	2007
Ongoing	Ongoing	Ongoing	

H. Hold regular user meetings to gather customer feedback pertaining to the financial management information system.

	Actual	Results	
2000	2001	2002	2003
Ongoing	Ongoing	Ongoing	Ongoing
	Projecte	d Results	
2004	2005	2006	2007
Ongoing	Ongoing	Ongoing	

I. Maintain a rigorous disaster recovery plan to insure service for customers in the event that business is ever disrupted.

	Actual	Results	
2000	2001	2002	2003
2 exercises	2 exercises	2 exercises	2 exercises
	Projecte	d Results	
2004	2005	2006	2007
2 exercises	2 exercises	2 exercises	

- 2. Adopt and implement emerging technologies to maintain or enhance service delivery, while effectively controlling operational costs.
  - A. Implement and maintain an online payroll system that will enhance customer service by eliminating rework and the chance of error.

	Actual	Results	
2000	2001	2002	2003
na	na	na	na
	Projecte	d Results	
2004	2005	2006	2007
na	na	na	

B. Implement a Data Warehouse Prototype that will enhance service for the customer and response to public records requests.

	Actual	Results	
2000	2001	2002	2003
Planning	On hold	On hold	On hold
·	Projected	d Results	
2004	2005	2006	2007
On hold	On hold	On hold	

C. Negotiate and maintain internal service level agreements specifying customer expectations and requirements, and routinely review each service agreement with the customer to examine possible enhancements and customer satisfaction.

	Actual	Results	
2000	2001	2002	2003
No Progress	Add SLA's	Interface Mou	Add SLA's
	Projecte	d Results	
2004	2005	2006	2007
Add SLA's	Add SLA's	Add SLA's	

- 3. Maintain well informed customers and partners through effective financial and management reporting.
  - A. Continue to use the office newsletter (Controller's Connection) as a platform for providing relevant information for the customer.

	Actual	Results	
2000	2001	2002	2003
ongoing	ongoing	ongoing	ongoing
	Projected	d Results	
2004	2005	2006	2007
ongoing	Ongoing	Ongoing	

B. Produce the annual Legal Basis Report, the Comprehensive Annual Financial Report (CAFR), and the Popular Annual Financial Report (PAFR) to inform citizens, state agencies, and legislators of the state's financial condition.

	Actual	Results	
2000	2001	2002	2003
Ongoing	Ongoing	Ongoing	Ongoing
	Projecte	d Results	
2004	2005	2006	2007
Ongoing	Ongoing	Ongoing	

- 4. Promote quality service in all divisions through professional development.
  - A. Continue to promote CPP (Certified Payroll Professional), CPA (Certified Public Accountant), CGFM (Certified Government Financial Manager) certifications for employees.

	Actual	Results	
2000	2001	2002	2003
Ongoing	Ongoing	Ongoing	Ongoing
	Projecte	d Results	
2004	2005	2006	2007
Ongoing	Ongoing	Ongoing	

B. Continue to offer in-house programming (language) classes.

	Actual	Results	
2000	2001	2002	2003
na	na	na	na
	Projected	d Results	
2004	2005	2006	2007
na	na	na	

# Controller's Office, State Statewide Accounting

C. Maintain and update employee's skills through regular professional classes and technological seminars.

	Actua	Results	
2000	2001	2002	2003
Ongoing	Ongoing	Ongoing	Ongoing
	Projecte	d Results	
2004	2005	2006	2007
Ongoing	Ongoing	Ongoing	

- 5. Recruit and retain quality employees by promoting a quality work environment.
  - A. Provide the opportunity for professional enhancement of all staff members.

	Actual	Results	
2000	2001	2002	2003
Ongoing	Ongoing	Ongoing	Ongoing
	Projecte	d Results	
2004	2005	2006	2007
Ongoing	Ongoing	Ongoing	

B. Encourage utilization of the Employee Assistance Program, as necessary, to improve employee productivity and the quality of the work environment.

	Actua	l Results	
2000	2001	2002	2003
Ongoing	Ongoing	Ongoing	Ongoing
	Projecto	ed Results	
2004	2005	2006	2007
Ongoing	Ongoing	Ongoing	

C. Conduct exit interviews for all employees upon termination and compile the results for evaluation.

	Actual	Results	
2000	2001	2002	2003
Ongoing	Ongoing	Ongoing	Ongoing
	Projecte	d Results	
2004	2005	2006	2007
Ongoing	Ongoing	Ongoing	

D. Continue to use online recruitment as a means of attracting prospective employees.

	Actual	Results	
2000	2001	2002	2003
Ongoing	Ongoing	Ongoing	Ongoing
	Projecte	d Results	
2004	2005	2006	2007
Ongoing	Ongoing	Ongoing	

E. Conduct an employee satisfaction survey to promote a continuously improving work environment.

	Actual	Results	
2000	2001	2002	2003
No Progress	No Progress	No Progress	Develop Survey
	Projecte	d Results	
2004	2005	2006	2007
Develop Survey	Develop Survey	Develop Survey	

- 6. Continuously assess and adapt staffing patterns within the State Controller's Office using sound management principles to maximize organizational effectiveness.
  - A. Continue to hold regular Bureau meetings to address personnel concerns or issues relating to specific projects.

	Actual	Results	
2000	2001	2002	2003
Ongoing	Ongoing	Ongoing	Ongoing
	Projecte	ed Results	
2004	2005	2006	2007
Ongoing	Ongoing	Ongoing	

B. Continue to hold quarterly Division meetings to update employees about the progress of specific projects and any relevant issues.

	Actual	Results	
2000	2001	2002	2003
Ongoing	Ongoing	Ongoing	Ongoing
	Projected	d Results	
2004	2005	2006	2007
Ongoing	Ongoing	Ongoing	

C. Continue to participate in office-wide management meetings to promote and improve communication and coordination between divisions.

	Actual	Results	
2000	2001	2002	2003
Ongoing	Ongoing	Ongoing	Ongoing
	Projecte	d Results	
2004	2005	2006	2007
Ongoing	Ongoing	Ongoing	

D. Continue to utilize project teams to meet customer demand, and maximize productivity.

	Actua	I Results	
2000	2001	2002	2003
Ongoing	Ongoing	Ongoing	Ongoing
	Project	ed Results	
2004	2005	2006	2007
Ongoing	Ongoing	Ongoing	

- 7. To operate the State's financial management information system in support of the state's agencies and program at the most reasonable cost available.
  - A. Benchmark specific departments within each division on a regular basis comparing the results to Fiscal Year 1999 baseline.

	Actual	Results	
2000	2001	2002	2003
No Progress	Best Pract., cost studies	Best Pract., cost studies	Best Pract., cost studies
	Projected	d Results	
2004	2005	2006	2007
Best Pract., cost studies	Best Pract., cost studies	Best Pract., cost studies	

# Controller's Office, State Statewide Accounting

B. Comply with Fair Labor Standards Act and the Idaho Code to ensure consistency in Statewide Payroll.

	Actual	Results	
2000	2001	2002	2003
na	na	na	na
	Projecte	d Results	
2004	2005	2006	2007
na	na	na	

C. Comply with the standards of GAAP (Generally Accepted Accounting Principles) to provide consistency in state government financial reporting. \*\*Unqualified Audit/GFOA Certificate through 2006.

	Actual F	Results	
2000	2001	2002	2003
**	**	**	**
<u> </u>	Projected	Results	
2004	2005	2006	2007
**	**	**	

D. Adhere to the standards of GASB (Governmental Accounting Standards Board) to insure consistency in Statewide Accounting. \*\* Unqualified audit/GFOA Certificate through 2006.

	Actual	Results	
2000	2001	2002	2003
**	**	**	**
	Projecte	d Results	
2004	2005	2006	2007
**	**	**	

- 8. Review the concerns of state agencies and private entities pertaining to the efficiency and market/cost structure of the state's financial management information system.
  - A. Maintain Help Lines for customer questions concerning technical, fiscal, or legal issues.

	Actual	Results	
2000	2001	2002	2003
Ongoing	Ongoing	Ongoing	Ongoing
'	Projecte	d Results	
2004	2005	2006	2007
Ongoing	Ongoing	Ongoing	

B. Implement and maintain software to evaluate and record customer's comments as a supplement to each Help Line.

	Actual	Results	
2000	2001	2002	2003
Evaluate Plan	Implement	Refine	Ongoing
'	Projected	l Results	'
2004	2005	2006	2007
Ongoing	Ongoing	Ongoing	

C. Conduct internal and external customer efficiency surveys to gauge how satisfied the customer is with the service delivered.

	Actual	Results	
2000	2001	2002	2003
Analyze & Evaluate	Analyze & Evaluate	Analyze & Evaluate	Analyze & Evaluate
	Projected	d Results	
2004	2005	2006	2007
Analyze & Evaluate	Analyze & Evaluate	Analyze & Evaluate	

D. Perform regular cost analyses to insure that the computer service center's rate structure is equitable for the customer.

	Actual	Results	
2000	2001	2002	2003
Ongoing	Ongoing	Ongoing	Ongoing
	Projecte	d Results	
2004	2005	2006	2007
Ongoing	Ongoing	Ongoing	

#### **Program Results and Effect:**

The Statewide Accounting Division continually evaluates systems and processes for possible redesign to achieve greater efficiencies. During FY 2002, we created (with existing staff) a group that is focused exclusively on our external customer's needs - the Accounting Customer Resource Center. We've continued to decentralize transaction authorization and the rotary reconciliation processes. We have developed and implemented new technology as resources allow, such as with Travel Express and P-Card Accounting systems. We have developed a Memorandum of Understanding outlining expectations for agencies that interface to Statewide Accounting Systems, and we have enhanced our requirements for standard internal controls by incorporating financial system internal control requirements.

Statewide Accounting continues to promote professional development for our staff, supporting continuing education and professional certification programs, including the CPA and CGFM (Certified Government Financial Manager). We continue our efforts to enhance division-wide communication. We have developed a whitepaper on strategic management of statewide accounting systems.

For more information contact Steve Allison at 334-3150.

# Controller's Office, State Statewide Payroll

#### **Description:**

To encompass all facets of state personnel and payroll in a highly competent and effective system for the state employees and public.

### Major Functions and Targeted Performance Standard(s) for Each Function:

- 1. Identify, evaluate, and implement programs, policies and systems to ensure that the state's financial management information system services are efficiently, effectively, and economically provided to our customers.
  - A. Continually improve training sessions and the financial management information system by evaluating customer feedback.

	Actual	Results	
2000	2001	2002	2003
Continuing	Continuing	Continuing	Continuing
	Projecte	d Results	
2004	2005	2006	2007
Continuing	Continuing	Continuing	

B. Implement and maintain software to evaluate customer concerns and comments as a supplement to each of the Help Lines.

	Actual	Results	
2000	2001	2002	2003
Installed & Testing	Refine	Ongoing	Ongoing
	Projecte	d Results	
2004	2005	2006	2007
Ongoing	Ongoing	Ongoing	

C. Conduct an annual survey to address customer concerns and issues pertaining to the financial management information system.

	Actual	Results	
2000	2001	2002	2003
Improve Survey	Ongoing	Ongoing	Ongoing
	Projected	d Results	
2004	2005	2006	2007
Ongoing	Ongoing	Ongoing	

D. Implement Year 2000 Technology throughout the State Controller's Office to enhance the quality of service for customers.

	Actual	Results	
2000	2001	2002	2003
N/A	N/A	N/A	N/A
	Projected	d Results	
2004	2005	2006	2007
N/A	N/A	N/A	

E. Decentralize the agency transaction authorization function.

Actual	Results	
2001	2002	2003
N/A	N/A	N/A
Projecte	d Results	•
2005	2006	2007
N/A	N/A	
	2001 N/A Projecte 2005	N/A N/A  Projected Results  2005 2006

F. Decentralize the Rotary account reconciliation process.

	Actual R	esults	
2000	2001	2002	2003
N/A	N/A	N/A	N/A
	Projected	Results	
2004	2005	2006	2007
N/A	N/A	N/A	

G. Maintain online STARS User Manual.

	Actual Results				
2000	2001	2002	2003		
N/A	N/A	N/A	N/A		
	Projected	d Results			
2004	2005	2006	2007		
N/A	N/A	N/A			

H. Hold regular user meetings to gather customer feedback pertaining to the financial management information system.

	Actual	Results	
2000	2001	2002	2003
Ongoing	Ongoing	Ongoing	Ongoing
	Projecte	d Results	
2004	2005	2006	2007
Ongoing	Ongoing	Ongoing	

I. Maintain a rigorous disaster recovery plan to insure service for customers in the event that business is ever disrupted.

	Actual	Results	
2000	2001	2002	2003
2 exercises	2 exercises	2 exercises	2 exercises
	Projecte	d Results	
2004	2005	2006	2007
2 exercises	2 exercises	2 exercises	

- 2. Adopt and implement emerging technologies to maintain or enhance service delivery, while effectively controlling operational costs.
  - A. Implement and maintain an online payroll system that will enhance customer service by eliminating rework and the chance of error.

	Actual	Results	
2000	2001	2002	2003
32 agencies	Ongoing	Ongoing	Ongoing
<u> </u>	Projecte	d Results	
2004	2005	2006	2007
Ongoing	Ongoing	Ongoing	

B. Implement a Data Warehouse Prototype that will enhance service for the customer and response to public records requests.

	Actual	Results	
2000	2001	2002	2003
No Action to Report	Reassess	Reassess	Reassess
	Projecte	d Results	
2004	2005	2006	2007
Reassess	Reassess	Reassess	

# Controller's Office, State Statewide Payroll

C. Negotiate and maintain internal service level agreements specifying customer expectations and requirements, and routinely review each service agreement with the customer to examine possible enhancements and customer satisfaction.

	Actual	Results	
2000	2001	2002	2003
No Action to Report	n/a	n/a	n/a
	Projected	d Results	
2004	2005	2006	2007
n/a	n/a	n/a	

- 3. Maintain well informed customers and partners through effective financial and management reporting.
  - A. Continue to use the office newsletter (Controller's Connection) as a platform for providing relevant information for the customer.

	Actual	Results	
2000	2001	2002	2003
Continuing	Continuing	Continuing	Continuing
	Projecte	d Results	
2004	2005	2006	2007
Continuing	Continuing	Continuing	

- 4. Promote quality service in all divisions through professional development.
  - A. Continue to promote CPP (Certified Payroll Professional), CPA (Certified Public Accountant), CGFM (Certified Government Financial Manager) certifications for employees.

	Actua	Results	
2000	2001	2002	2003
2	?	Continue	Continue
	Projecte	d Results	
2004	2005	2006	2007
Continue	Continue	Continue	

B. Continue to offer in-house programming (language) classes.

	Actual I	Results	
2000	2001	2002	2003
n/a	n/a	n/a	n/a
	Projected	l Results	
2004	2005	2006	2007
n/a	n/a	n/a	

C. Maintain and update employee's skills through regular professional classes and technological seminars.

	Actual	Results	
2000	2001	2002	2003
Continuing	Improve	Improve	Improve
	Projecte	d Results	
2004	2005	2006	2007
Improve	Improve	Improve	

- 5. Recruit and retain quality employees by promoting a quality work environment.
  - A. Provide the opportunity for professional enhancement of all staff members.

	Actua	Results				
2000	2000 2001 2002 2003					
Continuing	Improve	Improve	Improve			
·	Projecte	ed Results				
2004	2005	2006	2007			
Improve	Improve	Improve				

B. Encourage utilization of the Employee Assistance Program, as necessary, to improve employee productivity and the quality of the work environment.

	Actua	Results	
2000	2001	2002	2003
Continuing	Continue	Continue	Continue
	Projecte	ed Results	
2004	2005	2006	2007
Continue	Continue	Continue	

C. Conduct exit interviews for all employees upon termination and compile the results for evaluation.

	Actual	Results		
2000	2001	2002	2003	
Ongoing as needed	as needed	as needed	as needed	
	Projected Results			
2004	2005	2006	2007	
as needed	as needed	As needed		

D. Conduct an employee satisfaction survey to promote a continuously improving work environment.

	Actual I	Results	
2000	2001	2002	2003
	Implement	Continue	Continue
	Projected	l Results	
2004	2005	2006	2007
Continue	Continue	Continue	

- 6. Continuously assess and adapt staffing patterns within the State Controller's Office using sound management principles to maximize organizational effectiveness.
  - A. Continue to hold regular Bureau meetings to address personnel concerns or issues relating to specific projects.

Actual Results				
2000	2001	2002	2003	
Weekly meeting held	continuing	continue	continue	
·	Projecte	d Results		
2004	2005	2006	2007	
continue	continue	continue		

B. Continue to hold quarterly Division meetings to update employees about the progress of specific projects and any relevant issues.

Actual Results			
2000	2001	2002	2003
Monthly meetings held	Continuing	Continue	Continue
	Projecte	d Results	
2004	2005	2006	2007
Continue	Continue	Continue	

C. Continue to participate in office-wide management meetings to promote and improve communication and coordination between divisions.

	Actual	Results	
2000	2001	2002	2003
ongoing	ongoing	ongoing	ongoing
	Projecte	d Results	
2004	2005	2006	2007
ongoing	ongoing	ongoing	

D. Continue to utilize project teams to meet customer demand, and maximize productivity.

Actual Results				
2000	2001	2002	2003	
IPOPS Team Functioning	Improvement needed	n/a	n/a	
'	Projecte	d Results	'	
2004	2005	2006	2007	
n/a	n/a	n/a		

- 7. To operate the State's financial management information system in support of the state's agencies and program at the most reasonable cost available.
  - A. Benchmark specific departments within each division on a regular basis comparing the results to Fiscal Year 1999 baseline.

	Actual Results				
2000	2001	2002	2003		
?	n/a	n/a	n/a		
	Projected	l Results			
2004	2005	2006	2007		
n/a	n/a	n/a			

B. Comply with Fair Labor Standards Act and the Idaho Code to ensure consistency in Statewide Payroll.

Actual Results				
2000	2001	2002	2003	
Continue	Continue	Continue	Continue	
	Projecte	ed Results		
2004	2005	2006	2007	
Continue	Continue	Continue		

C. Comply with the standards of GAAP (Generally Accepted Accounting Principles) to provide consistency in state government financial reporting.

	Actual	Results	
2000	2001	2002	2003
n/a	n/a	n/a	n/a
	Projecte	d Results	
2004	2005	2006	2007
n/a	n/a	n/a	

D. Adhere to the standards of GASB (Governmental Accounting Standards Board) to insure consistency in Statewide Accounting.

	Actual	Results	
2000	2001	2002	2003
n/a	n/a	n/a	n/a
	Projecte	d Results	
2004	2005	2006	2007
n/a	n/a	n/a	

- 8. Review the concerns of state agencies and private entities pertaining to the efficiency and market/cost structure of the state's financial management information system.
  - A. Maintain Help Lines for customer questions concerning technical, fiscal, or legal issues.

	Actua	Results	
2000	2001	2002	2003
Help desk functioning	Continue	Continue	Continue
	Projecte	ed Results	
2004	2005	2006	2007
Continue	Continue	Continue	

B. Implementing and maintain software to evaluate and record customer's comments as a supplement to each Help Line.

	Actual	Results	
2000	2001	2002	2003
Implemented	n/a	n/a	n/a
·	Projecte	d Results	
2004	2005	2006	2007
n/a	n/a	n/a	

C. Conduct internal and external customer efficiency surveys to gauge how satisfied the customer is with the service delivered.

	Actual	Results	
2000	2001	2002	2003
n/a	n/a	n/a	n/a
	Projected	d Results	
2004	2005	2006	2007
n/a	n/a	n/a	

D. Perform regular cost analyses to ensure that the computer service center's rate structure is equitable for the customer.

	Actua	I Results	
2000	2001	2002	2003
Agency level survey	n/a	n/a	n/a
·	Project	ed Results	
2004	2005	2006	2007
n/a	n/a	n/a	

#### **Program Results and Effect:**

The State Controller's Division of Statewide Payroll is responsible for paying over 24,500 state and university employees. This duty includes maintaining personnel, tax and payroll records for all state employees as well as the associated employer's payroll reporting requirements. Our goal is to use this strategic plan to ensure that we continue to improve and expand the quality and services that are listed. To achieve this goal and be accountable to the citizens of Idaho and our customers, our major functions and performance standards must be reviewed and modified on a regular basis.

For more information contact Steve Kenyon at 334-3100.

### **Controller's Office, State Computer Service Center**

### **Description:**

To provide reliable statewide information services in a responsive cost effective manner.

### Major Functions and Targeted Performance Standard(s) for Each Function:

- Identify, evaluate, and implement programs, policies and systems to ensure that the state's financial management information system services are efficiently, effectively, and economically provided to our customers.
  - A. Implement Year 2000 technology throughout the State Controller's Office to enhance the quality of service for customers.

	Actua	l Results	
2000	2001	2002	2003
Ongoing	Ongoing	Ongoing	Ongoing
	Projecto	ed Results	
2004	2005	2006	2007
Ongoing	Ongoing	Ongoing	

B. Maintain a rigorous disaster recovery plan to insure service for customers in the event that business is ever disrupted.

	Actual	Results	
2000	2001	2002	2003
2 Exercises Completed	2 Exercises Completed	2 Exercises Planned	2 Exercises Planned
	Projected	d Results	
2004	2005	2006	2007
2 Exercises Planned	2 Exercises Planned	2 Exercises Planned	

- 2. Adopt and implement emerging technologies to maintain or enhance service delivery, while effectively controlling operational costs.
  - A. Negotiate and maintain internal service level agreements specifying customer expectations and requirements, and routinely review each service agreement with the customer to examine possible enhancements and customer satisfaction.

	Actual	Results	
2000	2001	2002	2003
LAN-SLA	LAN-SLA	LAN-SLA	LAN-SLA
	Projecte	d Results	
2004	2005	2006	2007
LAN-SLA	LAN-SLA	LAN-SLA	

- 3. Maintain well informed customers and partners through effective financial and management reporting.
  - A. Continue to use the office newsletter (Controller's Connection) as a platform for providing relevant information for the customer.

	Actual	Results	
2000	2001	2002	2003
Ongoing	Ongoing	Ongoing	Ongoing
	Projecte	d Results	
2004	2005	2006	2007
Ongoing	Ongoing	Ongoing	

- 4. Promote quality service in all divisions through professional development.
  - A. Continue to offer in-house programming (language) classes.

	Actual	Results	
2000	2001	2002	2003
Ongoing	Ongoing	Ongoing	Ongoing
	Projecte	d Results	
2004	2005	2006	2007
Ongoing	Ongoing	Ongoing	

B. Maintain and update employee's skills through regular professional classes and technological seminars.

	Actual	Results	
2000	2001	2002	2003
Ongoing	Ongoing	Ongoing	Ongoing
	Projecte	d Results	
2004	2005	2006	2007
Ongoing	Ongoing	Ongoing	

- 5. Recruit and retain quality employees by promoting a quality work environment.
  - A. Provide the opportunity for professional enhancement of all staff members.

	Actual	Results	
2000	2001	2002	2003
Ongoing	Ongoing	Ongoing	Ongoing
·	Projecte	d Results	
2004	2005	2006	2007
Ongoing	Ongoing	Ongoing	

B. Encourage utilization of the Employee Assistance Program, as necessary, to improve employee productivity and the quality of the work environment.

	Actua	l Results	
2000	2001	2002	2003
Ongoing	Ongoing	Ongoing	Ongoing
	Projecto	ed Results	
2004	2005	2006	2007
Ongoing	Ongoing	Ongoing	

C. Conduct exit interviews for all employees upon termination and compile the results for evaluation.

Actual Results					
2000	2001	2002	2003		
Ongoing	Ongoing	Ongoing	Ongoing		
	Projecte	d Results			
2004	2004 2005 2006 2007				
Ongoing	Ongoing	Ongoing			

D. Continue to use online recruitment as a means of attracting prospective employees.

	Actual	Results	
2000	2001	2002	2003
Ongoing	Ongoing	Ongoing	Ongoing
	Projecte	d Results	
2004	2005	2006	2007
Ongoing	Ongoing	Ongoing	

## **Controller's Office, State Computer Service Center**

E. Conduct an employee satisfaction survey to promote a continuously improving work environment.

	Actual	Results	
2000	2001	2002	2003
study	study	study	evaluate
	Projected	d Results	
2004	2005	2006	2007
plan	implement	Ongoing	

- 6. Continuously assess and adapt staffing patterns within the State Controller's Office using sound management principles to maximize organizational effectiveness.
  - A. Continue to hold regular Bureau meetings to address personnel concerns or issues relating to specific projects.

	Actual Results				
2000	2001	2002	2003		
Ongoing	Ongoing	Ongoing	Ongoing		
	Projecte	ed Results			
2004	2005	2006	2007		
Ongoing	Ongoing	Ongoing			

B. Continue to hold quarterly Division meetings to update employees about the progress of specific projects and any relevant issues.

	Actual	Results	
2000	2001	2002	2003
Quarterly	Quarterly	Quarterly	Quarterly
	Projecte	d Results	
2004	2005	2006	2007
Quarterly	Quarterly	Quarterly	

C. Continue to participate in office-wide management meetings to promote and improve communication and coordination between divisions.

	Actual	Results	
2000	2001	2002	2003
Meet weekly	Meet weekly	Meet weekly	Meet weekly
	Projected	d Results	
2004	2005	2006	2007
Meet Weekly	Meet weekly	Meet Weekly	

D. Continue to utilize project teams to meet customer demand, and maximize productivity.

	Actua	I Results	
2000	2001	2002	2003
Ongoing	Ongoing	Ongoing	Ongoing
	Projecto	ed Results	
2004	2005	2006	2007
Ongoing	Ongoing	Ongoing	

- 7. To operate the State's financial management information system in support of the state's agencies and program at the most reasonable cost available.
  - A. Benchmark specific departments within each division on a regular basis comparing the results to Fiscal Year 1999 baseline.

	Actual	Results	
2000	2001	2002	2003
Ongoing	Ongoing	Ongoing	Ongoing
	Projected	d Results	
2004	2005	2006	2007
Ongoing	Ongoing	Ongoing	

- 8. Review the concerns of state agencies and private entities pertaining to the efficiency and market/cost structure of the state's financial management information system.
  - A. Maintain Help Lines for customer questions concerning technical, fiscal, or legal issues.

	Actual Results				
2000	2001	2002	2003		
Ongoing	Ongoing	Ongoing	Ongoing		
	Projecte	d Results			
2004	2005	2006	2007		
Ongoing	Ongoing	Ongoing			

B. Implement and maintain software to evaluate and record customer's comments as a supplement to each Help Line.

	Actua	I Results			
2000	2001	2002	2003		
Ongoing	Ongoing	Ongoing	Ongoing		
	Projected Results				
2004	2005	2006	2007		
Ongoing	Ongoing	Ongoing			

C. Conduct internal and external customer efficiency surveys to gauge how satisfied the customer is with the service delivered.

Actual Results					
2000	2001	2002	2003		
n/a	n/a	n/a	n/a		
	Projected	d Results			
2004	2005	2006	2007		
n/a	n/a	n/a			

D. Per form regular cost analysis to insure that the Computer Service Center's rate structure is equitable for the customer.

Actual Results					
2000	2001	2002	2003		
Reduction Given	Reduction Given	Rate Holiday Given	Ongoing		
	Projecte	d Results			
2004	2005	2006	2007		
Ongoing	Ongoing	Ongoing			

# Controller's Office, State Computer Service Center

### **Program Results and Effect:**

The State Controller's Computer Service Center Division has the central computer service center for the State of Idaho and is responsible for providing innovative and cost effective data processing services to the state agencies. It is the goal of the Computer Service Center Division to use this strategic plan to provide new technology at the lowest cost possible. To achieve this goal and be accountable to the citizens of Idaho and our customers, our major functions and performance standards must be reviewed and modified on a regular basis.

For more information contact Rex Reagan at 334-3100.